## Understanding Multi-channel Customer Behavior in Retail

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FEBRUARY 25, 2022

Talk based on joint work with Mozhdeh Ariannezhad, Sami Jullien, Pim Nauts, Min Fang, Sebastian Schelter

## BACKGROUND

## MULTI-CHANNEL SHOPPING

Online (mobile app, web)


Offline (in-store)

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Ongoing development sped up by pandemic

- Complementing offline (in-store) shopping with online shopping


## MULTI-CHANNEL SHOPPING

Online (mobile app, web)


Offline (in-store)

Ongoing development sped up by pandemic

- Complementing offline (in-store) shopping with online shopping
■ Multiple shopping channels
- Purchase items across all
- Leverage one channel to prepare for purchase in another
- Richer data for personalizing shopping experience


## UNDERSTANDING CUSTOMER BEHAVIOR

■ Basis for downstream machine learning tasks

- Product recommendation, purchase prediction, ...


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- Single channel only


## UNDERSTANDING CUSTOMER BEHAVIOR

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- Product recommendation, purchase prediction,...

■ Rich body of previous work studying user behavior in online shopping

- Click stream data, transaction data, digital receipts extracted from email, transactions logs of banks, product search engine log, ...
- Single channel only
- Relatively little known about multi-channel customer behavior
- Mostly in marketing and retail research (interviews, customer surveys, ...)
- Transaction analysis based on (Ariannezhad et al., 2021)


## AgENDA

- Background
- Multi-channel customer behavior in retail
- Next basket recommendation
- Wrap-up

MULTI-CHANNEL CUSTOMER BEHAVIOR IN RETAIL

## DATA AND TERMINOLOGY

■ Sample of 2.8 M transactions during an 8 week period from 300,000 customers from a European food retailer, with physical stores and online platforms

- Three groups of customer
- Online-only
- Offline-only
- Multi-channel
- Same product catalog for in-store and online
- Track customers across offline and online channels through their loyalty card
- Next: compare shopping behavior of these groups, then use insights gained


## EXTRACTION OF TRANSACTION DATA

- Only customers with a loyalty card, so that we are able to track customers within and across channels
- Sample 100,000 customers at random from each group during period of interest and extract their transactions
- Each transaction marked as either online or offline: represents a basket


## COMPARISON OF GROUPS: PURCHASE FREQUENCY




■ Multi-channel customers have largest number of baskets, online only smallest
■ Offline only and multi-channel customers similar behavior w.r.t. shopping times: median of 3 days between consecutive baskets, $90 \%$ percentile of 7 days
■ Median for online only 7 days, partly because of possibility of selecting fixed delivery day for a series of online baskets

## COMPARISON OF GROUPS: QUANTITY AND VARIETY OF ITEMS




■ Normalized unique items: number of unique items / number of baskets
■ Offline-only customers smallest number of unique items and normalized items; multi-channel highest unique items; online-only more unique items when number of baskets is considered
■ Due to (online) access to full catalog plus ease of delivery

## COMPARISON OF GROUPS: PROMOTIONS \& REPEATS




■ Discount proportion (amount of discount per basket / basket value) similar for different groups

- Repeat ratio (number of unique items / total number of items purchased across baskets) highest for online-only


## MULTI-CHANNEL CUSTOMERS: ONLINE OR OFFLINE?




■ For about half of multi-channel customers, online baskets are dominant; for other half, offline baskets
■ Overlap between online and offline customers is minimal for most customers: different channels serve different buying needs

- Offline shopping peaks during Fridays and Saturdays, online shopping uniformly distributed across week days
■ $20 \%$ have 0.5 channel switch probability ( $40 \%:<0.5,10 \%: 100 \%$ )


## ONLINE VS OFFLINE BASKETS






■ Item variation: basket size / \# unique items ; category variation: basket size / \# unique item categories
■ Online baskets have more unique items and categories, not much difference in variation $\rightarrow$ difference in unique items and categories mostly due to bigger basket size

NEXt BASKET RECOMMENDATION

## Hypothesis: Channel matters

- Seen: Differences in behavior between different groups / different channels


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■ Seen: Differences in behavior between different groups / different channels
■ Hypothesis: Taking channel into account helps predictive performance of downstream tasks

- Case study: Next basket recommendation
- Predict the set of items that a customer will purchase in their next basket, given their purchase history


## NEXT BASKET RECOMMENDATION

- Given history of baskets for customer $u$, defined as $B^{u}=\left\{B_{1}^{u}, B_{2}^{u}, \ldots, B_{n}^{u}\right\}$, where $B_{i}^{u}$ is a basket of items defined as $B_{i}^{u}=\left\{x_{1}, x_{2}, \ldots, x_{t}\right\}$, and $x_{i} \in X$ denotes an item from catalog $X$, the goal is to predict the items in the next basket of the customer, i.e., $B_{n+1}^{u}$.


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- For the basket history $B^{u}$, the recommendation model assigns a score to all items $x_{i} \in X$, and the top- $k$ items are returned as the candidate items for the next basket recommendation


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■ For the basket history $B^{u}$, the recommendation model assigns a score to all items $x_{i} \in X$, and the top- $k$ items are returned as the candidate items for the next basket recommendation
■ How effective is next basket recommendation for different types of customer (offline, online, multi-channel)?

## WHAT NEXT BASKET RECOMMENDATION METHOD(S) TO CONSIDER?

■ Lessons from Li et al. (2021)

- Comparison of three families of NBR methods...

■ Frequency-based
■ Nearest neighbor-based

- Deep learning-based
- ... on three datasets

■ TaFeng

- Dunnhumby
- Instacart

WHAT NEXT BASKET RECOMMENDATION METHOD(S) TO CONSIDER?

| Dataset |  | TaFeng |  |  | Dunnhumby |  |  | Instacart |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Size | Methods | Recall | NDCG | PHR | Recall | NDCG | PHR | Recall | NDCG | PHR |
| 10 | G-TopFreq | 0.0803 | 0.0842 | 0.2489 | 0.0987 | 0.1054 | 0.4624 | 0.0721 | 0.0820 | 0.4543 |
|  | P-TopFreq | 0.1072 | 0.0959 | 0.3487 | 0.2319 | 0.2342 | 0.6569 | 0.3264 | 0.3381 | 0.8437 |
|  | GP-TopFreq | 0.1215 | 0.1019 | 0.3706 | 0.2356 | 0.2360 | 0.6660 | 0.3273 | 0.3387 | 0.8451 |
|  | UP-CF@r | 0.1257 | 0.1110 | 0.3996 | 0.2429 | 0.2471 | 0.6761 | 0.3511 | 0.3634 | 0.8642 |
|  | TIFUKNN | 0.1259 | 0.1020 | 0.3871 | 0.2398 | 0.2411 | 0.6774 | 0.3608* | 0.3726* | 0.8640 |
|  | Dream | 0.1143 | 0.1030 | 0.2991 | 0.0974 | 0.1049 | 0.4639 | 0.0722 | 0.0818 | 0.4560 |
|  | Beacon | 0.1180 | 0.1075 | 0.3006 | 0.0991 | 0.1055 | 0.4655 | 0.0724 | 0.0820 | 0.4575 |
|  | CLEA | 0.1184 | 0.1048 | 0.3083 | 0.1548 | 0.1726 | 0.5533 | 0.1227 | 0.1444 | 0.5633 |
|  | Sets2Sets | 0.1360 | 0.1132 | 0.4104 | 0.1708 | 0.1491 | 0.5854 | 0.2125 | 0.1923 | 0.7185 |
|  | DNNTSP | 0.1537* | 0.1321* | $0.4487^{*}$ | 0.2388 | 0.2409 | 0.6771 | 0.3337 | 0.3401 | 0.8498 |

## WHAT NEXT BASKET RECOMMENDATION METHOD(S) TO CONSIDER?

■ No state-of-the-art NBR method, deep learning-based, consistently shows best performance across datasets

- Compared to a simple frequency-based baseline, improvements of SOTA methods are modest or even absent

■ Clear difficulty gap and trade-off between repeat task and explore task
■ Deep learning-based methods do not effectively exploit repeat behavior; they achieve relatively good explore performance

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■ So? Choose P-TopFreq (personal top frequency)

## Next basket recommendation with P-TopFreq

| Prediction target | $k=10$ |  |  | $k=20$ |  |  | $k=50$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Recall | nDCG | PHR | Recall | nDCG | PHR | Recall | nDCG | PHR |
| Online-only customers | 0.1582 | 0.5873 | 0.9743 | 0.2459 | 0.4993 | 0.9882 | 0.3988 | 0.4564 | 0.9939 |
| Offline-only customers | 0.1773 | 0.2716 | 0.7331 | 0.2435 | 0.2664 | 0.7998 | 0.3448 | 0.2951 | 0.8664 |
| Multi-channel customers | 0.1282 | 0.3696 | 0.7688 | 0.1950 | 0.3292 | 0.8242 | 0.3085 | 0.3124 | 0.8838 |
| Multi-channel customers, online target basket | 0.1431 | 0.5946 | 0.9816 | 0.2265 | 0.5068 | 0.9916 | 0.3677 | 0.4372 | 0.9968 |
| Multi-channel customers, offline target basket | 0.1163 | 0.1891 | 0.5981 | 0.1697 | 0.1867 | 0.6899 | 0.2609 | 0.2123 | 0.7931 |
| Multi-channel customers, target channel known | 0.1373 | 0.3808 | 0.7882 | 0.2027 | 0.3387 | 0.8369 | 0.3095 | 0.3191 | 0.8846 |

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■ Online-only $>$ Multi-channel $>$ Offline-only - correlates with repeat ratio

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■ Online-only > Multi-channel > Offline-only - correlates with repeat ratio
■ For multi-channel: online basket > offline basket; knowing about online behavior does not help offline basket prediction
■ Oracle: knowing the target channel helps improve NBR, even for P-TopFreq

## WRAPPING UP

## What have we done?

■ First (transaction log based) study of customer behavior in multi-channel setting in retail
■ Sample of 2.8 M transactions from 300,000 customers of food retailer
■ Differences in behavior across online and offline - basket size, repeat ratio
■ Performance of downstream prediction task (next basket recommendation) using these insights
■ Different performance levels for different types of customer (online, offline, multichannel)

## What should we do next?

■ Address target channel prediction
■ Address explore item prediction
■ Investigate treatment effect - users who repeat more, benefit more from effective NBR methods

■ In all of this, take characteristics of channel / multi-channel on board for prediction tasks

## Two PAPERS



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